

THE HONORABLE JAMES L. ROBERT

UNITED STATES DISTRICT COURT
WESTERN DISTRICT OF WASHINGTON
AT SEATTLE

AUBRY MCMAHON,

Plaintiff,

vs.

WORLD VISION, INC.

Defendant.

CASE NO. 2:21-CV-00920-JLR

DEFENDANT'S MOTION FOR
SUMMARY JUDGMENT AND
SUPPORTING MEMORANDUM

*NOTE ON MOTION CALENDAR:
May 5, 2023*

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Defendant World Vision, Inc. (“World Vision” or “WV”) requests summary judgment in its favor in this action alleging sex-based discrimination under Title VII of the Civil Rights Act of 1964 and the Washington Law Against Discrimination (“WLAD”). This Court dismissed a similar case involving World Vision in 2008. *Spencer v. World Vision, Inc.*, 570 F.Supp.2d 1279 (W.D.Wash. 2008), *aff’d as amended on denial of reh’g en banc*, 633 F.3d 723 (9th Cir.), *cert. denied*, 565 U.S. 816 (2011). The same result is required here.¹

I. OVERVIEW.

World Vision rescinded Plaintiff’s job offer after she disclosed her same-sex marriage (“SSM”). The reason is undisputed: enforcement of WV’s prohibition against “sexual conduct outside the Biblical covenant of marriage between a man and a woman.” MF ¶¶41, 42-46; Compl. ¶5.16; Answer ¶5.16; Pl.’s Dep.; SW-01, at 238. In response, Plaintiff has asserted two sex-related claims, one under Title VII (and *Bostock v. Clayton Cty.*, 140 S.Ct. 1731 (2020)) and one under WLAD. Both claims are inextricably premised upon her disagreement with WV’s biblical understanding of Christian love and marriage (*infra* at 6-7)—a religious dispute beyond court jurisdiction. In any event, Title VII and WLAD each contain a religious organization exemption (“ROE”) to protect such “religious convictions.” *Id.* at 1753.

¹ *Spencer’s* key factual findings about WV are reaffirmed as currently accurate via the attached Declarations of Scott Ward (“SW”), Melanie Freiberg (“MF”), and Shannon Osborne (“SO”). Their authenticated exhibits are denoted, e.g., SW-01 for SW-Exhibit 1. References to a paragraph also refer to Exhibit(s) referenced in that paragraph, e.g., MF ¶7 incorporates by reference Exhibits MF-01 and MF-02 therein.

1 This is not a typical discrimination case where a secular employer is accused of
2 invidious discrimination. Rather, this case is about a deeply religious employer
3 exercising its religious freedom in staffing. The key issues were decided by this Court
4 and the Ninth Circuit in *Spencer*. Plaintiff's claims cannot be resolved in her favor
5 because they involve (a) a theological dispute and (b) an employment decision
6 protected by the First Amendment and by the ROEs. Based on facts that are either
7 undisputed or indisputable, WV is entitled to judgment on both claims.
8

9 II. ROE OVERVIEW: *SPENCER* & *GARCIA*.

10 The Religious Organization Exemption belongs to the *religious organization* – the
11 employer – and is based solely on *its* religious faith, not the employee's. *Spencer* and
12 *Garcia v. Salvation Army*, 918 F.3d 997 (9th Cir. 2019) govern here.
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14 In *Spencer*, WV terminated employees who “denied the deity of Jesus Christ.”
15 570 F.Supp.2d at 1282. In *Garcia*, Salvation Army terminated an employee after she
16 stopped attending its religious services. 918 F.3d at 1002. In both cases, former
17 employees alleged illegal religious discrimination *as claims*. In both cases, religious
18 employers invoked their religious standards *as defenses*. Using different tests, each
19 panel upheld summary judgment for the employer based on the ROE, which “permits
20 religious organizations to discriminate based on religion.” *Id.* at 1006.
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22 The *Spencer* panel aligned with this Court on the facts. “World Vision, Inc. is a
23 nonprofit Christian humanitarian organization,” 570 F.Supp.2d at 1281, whose “relief
24 efforts flow from a profound sense of religious mission.” 633 F.3d at 741. It “explicitly
25 and intentionally holds itself out to the public as a religious institution,” where
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1 “religion pervades the workplace.” *Id.* Its “Christian witness is integrated into [and]
 2 communicated as part of [all it] does,” *id.* at 739, and its “overt Christianity is especially
 3 evident to those applying for” jobs. *Id.* The panel affirmed this Court’s judgment that
 4 WV’s “purpose and character are primarily religious,” 570 F.Supp.2d at 1289 (quoting
 5 *EEOC v. Townley Engineering*, 859 F.2d 610, 618 (9th Cir. 1988)), under a revised test:

7 [W]orld Vision, Inc. qualifies [for the ROE since] it [1] is organized for a
 8 religious purpose, [2] is engaged primarily in carrying out that religious
 9 purpose, [3] holds itself out to the public as an entity for carrying out that
 10 religious purpose, and [4] does not engage primarily or substantially in
 the exchange of goods or services for money beyond nominal amounts.²

11 The *Garcia* panel used this four-part test. It also used *Townley’s* primarily
 12 religious test, *Garcia*, at 1003-04, as this Court had in *Spencer*. Whether *Garcia* is viewed
 13 as modifying *Spencer* or reasserting *Townley*, World Vision meets every ROE test.

14 **III. FACT OVERVIEW: DECISIVE ISSUES OF RELIGIOUS CHARACTER.**

15 This case rests on five religious facts or traits. All are undisputed or
 16 indisputable. They are the religious character or nature of (A) the employer, (B) the
 17 job, (C) the dispute, (D) the employee’s misconduct, and (E) the free exercise defense.

18 **A. Religious Nature of the Employer: *Primarily Religious* (ROE/U.S. Const.).**

19 *Spencer’s* findings ordain the outcome here. First, they prove WV’s ongoing
 20 entitlement to the ROE under *Spencer* and *Garcia* by establishing that WV (1) exists for
 21 a (primarily) religious purpose, (2) is engaged primarily in carrying out that purpose
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 26 ² 633 F.3d at 724. *Spencer’s* majority includes the per curiam plus Part I (intro) and Part II
 27 (general legal analysis) of Judge O’Scannlain’s three-part opinion. *Id.* at 741 (Kleinfeld, J.) (“I
 concur in Parts I and II of Judge O’Scannlain’s” opinion). It also includes the factual findings
 in Part III (ROE test) that sustains the per curiam holding. It only excludes a portion of Part III.

(evincing its primarily religious character), (3) holds itself out to the public as such, and (4) does not engage in certain commerce beyond nominal amounts. Second, they prove WV's entitlement to First Amendment protection.

WV is a "church" under federal tax law and exists exclusively for religious purposes. *Spencer*, 570 F.Supp.2d at 1286-87 (quoting WV Articles and Bylaws); *accord* MF ¶¶19, 27(b). "[P]rospective employees are informed" that "'our faith in Jesus [is] at the heart of all we do,'" and "'[f]oundational to our work is the commitment to a shared faith by staff [and] a common understanding of how that faith is lived out day-to-day.'" *Id.* at 1282; 1287-88 (Christian character and activities of WV and its employees); *accord* MF ¶¶25, 27(c)&(d). This Court held:

[All] nine factors demonstrate[that World Vision's] purpose and character are primarily religious. Plaintiffs have not shown [a] genuine issue of material fact on [its] qualification for the [ROE. Thus, it is] exempt from Title VII. [*Id.* at 1289 (emphasis added).]

The appellate panel affirmed this Court's judgment, ruling that WV met the panel's four-part test, based on the facts set out in the lead opinion. 633 F.3d at 736-41.

Even a cursory review of World Vision's [foundational documents] reveal explicit and overt references to a religious purpose. [This includes] the commitment to 'continually and steadfastly uphold and maintain the following statement of faith,' which begins: 'We believe the Bible to be the inspired, the only infallible, authoritative Word of God.'

Id. at 736; *accord* MF ¶¶20-22, 25, 27(e)&(f), 45, 54 (www.worldvision.org/statement-of-faith). All its core "principles are avowedly religious." *Id.* at 737; *accord* MF ¶27(f).

World Vision ['expresses its] Christian faith accurately and with integrity' [and] 'always identifies itself [as] Christian[.]' [E]mployees are to ask themselves, 'Would anyone who read this know that World Vision is a Christian organization?' ['Our witness is] NOT AN ADD-ON.

1 Because we demonstrate our faith through life, deed, word, and sign, our
 2 Christian witness is integrated into [and] communicated as part of
 3 everything [we do].'

4 *Id.* at 738-39; *accord* MF ¶¶26, 27(g), 36. "This overt Christianity is especially evident to
 5 those applying for employment[.]" *Id.* "[P]rospective employees [are] specifically
 6 requested to describe their 'relationship with Jesus Christ'" and are "informed that
 7 employment is contingent upon" their faithfully following Christ. *Id.* at 739-41. *Accord*
 8 MF ¶¶25, 27(h). WV's "relief efforts flow from a profound sense of religious mission
 9 [and] it explicitly and intentionally holds itself out to the public as [such]." *Id.* at 739-
 10 41. *Accord* Answer ¶5.8; MF ¶¶25, 27(d)(j)&(l).³

12 **B. Religious Nature of the Job: Ministerial (Ministerial Exception).**

13 On January 5, 2021, WV offered Plaintiff the job she applied for: "DSR Trainee."
 14 Offer Letter, MF-03 (P0009). If she passed 9-11 weeks training, she would join Donor
 15 Contact Services ("DCS"). *Id.*⁴ She would tell WV's supporters about its religious
 16 activities, especially its program that connects donors to children to support and pray
 17 for the children, who also may wish to "learn about the Christian faith." 633 F.3d at
 18 737. According to her own evidence, she would:

21 Help carry out our Christian organization's mission, vision, and
 22 strategies. Personify the ministry of [WV] by witnessing to Christ and
 23 ministering to others through life, deed, word and sign. [K]eep Christ
 24 central in our individual and corporate lives. Attend and participate in
 25 the leadership of devotions, weekly Chapel services, and regular prayer.
 26 [Be] sensitive to Donor's needs and pray with them when appropriate.

27 ³ For readability, 'internal quotation marks' are omitted from *Spencer* excerpts hereinafter.

⁴ "DCSR" herein means DCS Representative ("DSRT" while in Training). *See* SO ¶6-7; MF ¶5.

1 Job Posting-2020, SO-01 (P0013-15). In addition to “participat[ing] in the leadership
 2 [of] regular prayer” and “pray[ing] with” donors, *id.*, Plaintiff would be a “crucial
 3 member” of DCS and a “key liaison and ‘voice of World Vision’ to our donors and the
 4 general public.” Job Posting-2022, SO-11 (WV184).⁵ Finally, she would reflect WV’s
 5 faith and ministry to its donors—its lifeblood. Viewing a DCS-led chapel service will
 6 leave no doubt. See evidence discussed *infra*.

8 **C. Religious Nature of this Dispute: What Is Christian Love and Marriage?**

9 Like WV, Plaintiff professes to be “Christian” and to believe the Bible is the
 10 “word of God.” Pl.’s Dep., SW-01, at 12-17, 165. She agrees that WV “get[s] to say [the]
 11 employees they want to hire ... are Christian,” *id.* at 167, and affirm they are “Christian
 12 [and] believe in the Apostle’s Creed,” because “those are things that most ... if not all,
 13 Christians would agree with and abide by and live by,” *id.* at 164. Plaintiff agrees that
 14 WV could “require that its employees believe in the Bible,” and “in the Trinity, Father,
 15 Son, and Holy Spirit,” and terminate on this basis because it “want[s its] employees to
 16 believe in the Apostles’ Creed.” *Id.* at 176. She agrees “that keeping Christ central in
 17 our lives is important and especially also in the corporate life.” *Id.* at 174; *see id.* at 157,
 18 160, 164, 168. The latter requirement is “huge[ly] important,” *id.* at 164, so much so that
 19 “World Vision could terminate [anyone who] didn’t keep Christ central in our
 20 individual and corporate lives” if WV “were able to prove it.” *Id.* at 173.

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⁵ The 2022 Job Posting contains clarifying but insubstantial differences. *See* SO ¶24 & n.1.

1 All that is agreed.⁶ Where the parties disagree is the biblical doctrine of
 2 Christian love and marriage.

3 World Vision policy defines these concepts from the Bible as the “authoritative
 4 Word of God.” *Spencer*, 633 F.3d at 738. WV seeks to honor God by requiring all staff
 5 to “[f]ollow the living Christ, individually and corporately in faith and conduct,
 6 publicly and privately, in accord with the teaching in His Word (the Bible).” MF ¶¶38,
 7 32 (CCW Policy). Thus, World Vision requires that staff “behavior [be] consistent with
 8 the teachings of Scripture.” MF ¶¶39, 33 (BECC Policy). Because it is “impossible ... to
 9 identify every form of behavior that we understand the Bible defines as acceptable and
 10 unacceptable to God,” WV provides Standards of Conduct to “clarify expectations and
 11 assist candidates/employees in deciding whether or not WVUS is the right place for
 12 them to serve the Lord.” MF ¶40 (SOC).⁷ One such behavior is sexual conduct.

13 World Vision defines *marriage* as the “Biblical covenant ... between a man and
 14 a woman.” MF ¶¶41, 42-46 (SOC). In WV’s view, the Bible confines the “express[ion
 15 of] sexuality solely within a faithful marriage between a man and a woman.” MF ¶42.
 16 WV seeks to “honor this Biblical model of a monogamous heterosexual marriage.” MF
 17 ¶¶42, 47. For WV, any sexual conduct outside this *biblical covenant*—“being sexually
 18 active with someone other than your spouse of the opposite sex”—is a sin and, like
 19 any other sin, requires “repentance when we fail.” MF ¶44. WV believes “all have
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 26 ⁶ Plaintiff also believes she met WV’s Christian requirements. *Id.* at 155-57.

27 ⁷ See also the SOC in effect during *Spencer*: SOC of 3/31/2007 at §II(K), SW ¶8 at SW-06 (WV2371) and SW-07 (WV2625). See also SW-08 (WV2775-79) (Dep. Tr. discussing SOC).

1 sinned,” but that Christians, when they sin, must “return” to God “in repentance.” *Id.*
 2 To WV, SSM reflects “open, ongoing, unrepentant” sin contrary to its “deeply held
 3 belief that marriage is a Biblical covenant between a man and a woman.” *Id.*⁸
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5 Plaintiff disagrees. She believes marriage, from “a religious standpoint,” is
 6 “who you love.” Pl.’s Dep., SW-01, at 21. She sees no “Bible verses or teachings ...
 7 around marriage” that disqualify or refute her views. *Id.* at 22. *See also id.* at 96-97, 164,
 8 183. She simply has “a different understanding of what the unconditional love of Jesus
 9 means,” *id.*, a “very different understanding of what the Bible says,” *id.* at 97-98. She
 10 believes that WV’s understanding is “wrong.” *Id.* at 183-84. *This theological dispute over*
 11 *Scriptural interpretation is the only material factual “disagreement with World Vision that’s*
 12 *at issue in this lawsuit.” Id.* at 184 (emphasis added).
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15 **D. Religious Nature of Misconduct: Plaintiff’s Actions Defied WV Policy.**

16 Plaintiff pleads two claims, one federal and one state, based on “sex, marital
 17 status, and/or sexual orientation.” Compl. ¶1.1. Both claims rest on one basis: WV’s
 18 policy that forbids “sexual conduct outside the Biblical covenant of marriage between
 19 a man and a woman,” MF ¶¶41, 42-46; *see also* Compl. ¶5.16; Answer ¶5.16; Pl.’s Dep.,
 20 SW-01, at 238, to which “[a]ll staff shall be required to agree [and] comply.” MF ¶46
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24 ⁸ “People of any sexual orientation can work at World Vision as long as they agree with our
 25 statement of faith and abide by our conduct policy. [We hire] people who live out biblical
 26 standards of conduct. We expect all employees, regardless of sexual orientation, to live by
 27 these standards, outlined in our conduct policy, including remaining celibate outside of
 marriage. It’s our deeply held belief that marriage is a Biblical covenant between a man and a
 woman. This is made clear to people applying to work at World Vision. [O]ur stance [reflects]
 our interpretation of Scripture.” MF ¶45 (emphasis added). *See also id.* (listing policies).

(Board Standing Policy) (“Failure to do so may require disciplinary action or termination.”). It is undisputed that this policy embodies WV’s deeply held belief in the “Biblical model of a monogamous heterosexual marriage.” *Supra* at 6-7. Her same-sex marriage contravenes World Vision’s biblical policy in several ways. First, entering into and living in a SSM defies World Vision’s religious understanding of and policy regarding biblical marriage. Second, living openly in a SSM embodies an ongoing public stance promoting such conduct. Third, an SSM indicates sexual conduct that does not comply with WV’s religious beliefs and conduct standards. MF ¶46.

E. Religious Nature of Religious Discrimination as a Defense (*Spencer* 2.0).

In typical Title VII cases, secular employers differentiate unjustly due to employees’ religion, e.g., a secular employer refusing to hire Muslims due to their religion. The employer’s invidious “religious discrimination” establishes the employees’ claims. In atypical cases as here, religious employers differentiate justly based on the employers’ own religion, e.g., a Muslim ministry refusing to hire Christians because that would undermine its religious exercise. The employer’s noninvidious “religious discrimination” establishes its defense – its legally guaranteed free exercise of religion. That was the case in *Spencer*. This case is *Spencer* 2.0.

IV. GOVERNING LEGAL STANDARDS.

The standards for summary judgment are clear. *See Spencer*, 570 F.Supp.2d at 1282. “[D]ifferences of opinion on certain facts” are immaterial; only “material fact[s] that are] genuinely in dispute” and “essential to [the] holding” can defeat summary judgment. *Our Lady of Guadalupe Sch. v. Morrissey-Berru*, 140 S.Ct. 2049, 2056 n.1 (2020)

1 (“OLG”). The factors of *McDonnell Douglas v. Green*, 411 U.S. 792 (1973) (“MD”) 2 typically apply as part of a broader three-step test. *Opara v. Yellen*, 57 F.4th 709, 721 3 (9th Cir. 2023) (“Opara”). When religious employers are involved, courts “have 4 generally protected the autonomy of religious organization[s] to hire personnel who 5 share their beliefs.” *SUGM v. Woods*, 142 S.Ct. 1094, 1094 (2022) (“SUGM”) (“Alito 6 Statement” on denial of cert.) (citing *Little v. Wuerl*, 929 F.2d 944 (3d Cir. 1991) 7 (“Little”); *Kennedy v. St. Joseph’s Ministries*, 657 F.3d 189 (4th Cir. 2011) (“SJM”); *EEOC 8 v. Mississippi College*, 626 F.2d 477 (5th Cir. 1980) (“Miss. Coll.”); *Hall v. Baptist Mem’l 9 Health Care*, 215 F.3d 618 (6th Cir. 2000) (“Hall”); *Killinger v. Samford Univ.*, 113 F.3d 196 10 (11th Cir. 1997) (“Killinger”). 11 12

13 V. ARGUMENT.

14 On January 5, 2021, after World Vision confirmed with Plaintiff its offer of DSR 15 Trainee, MF ¶¶8-11, Plaintiff emailed WV that she and her wife were having a baby. 16 *Id.* On January 8, 2021, WV rescinded its offer and explained why. *Id.* at ¶¶12-13. It is 17 undisputed that “World Vision’s policy on marriage as a biblical covenant between a 18 man and a woman was the sole reason that the offer of employment was rescinded.” 19 Pl.’s Dep., SW-01, at 238; *id.* (“A: I think that it was rescinded because they found out 20 that ... I was married to a woman, which went against their beliefs. Q: So their beliefs 21 were the reason that the offer was rescinded? A: Yeah.”). Neither is there any dispute 22 that this reason reflects “sincerely motivated religious exercise.”⁹ 23 24 25 26

27 ⁹ *Kennedy v. Bremerton School District*, 142 S.Ct. 2407, 2422 (U.S. 2022) (“*Kennedy*”).

1 Plaintiff asserts this reason was unlawful. But her case fails for five independent
 2 reasons. (A) There is no jurisdiction over this theological dispute. (B) Even if there
 3 were, Plaintiff's federal claim lacks a valid basis and causation under Title VII. (C)
 4 Even if viable, her federal claim is barred by Title VII's ROE. (D) In any event, both
 5 claims are barred by the First Amendment under three separate doctrines: (1) religious
 6 autonomy, (2) ministerial exception, and (3) strict scrutiny. (E) The ministerial
 7 exception also satisfies the WLAD ROE, further barring the state claim.
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10 **A. The Court Lacks Jurisdiction to Resolve This Theological Dispute.**

11 Under constitutional avoidance doctrine, the "proper sequence" starts with
 12 statutory questions. *Starkey v. Roman Catholic Archdiocese*, 41 F.4th 931, 945 (7th Cir.
 13 2022) (Easterbrook, J., concurring) ("Easterbrook"). One exception is a threshold
 14 challenge to the Court's jurisdiction. That is the case here.
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16 "[C]ivil courts exercise no jurisdiction" over cases involving "theological
 17 controversy." *Watson v. Jones*, 80 U.S. 679, 733 (1871) ("*Watson*"). Because "religious
 18 controversies are not the proper subject of civil court inquiry," courts must avoid this
 19 "religious thicket." *Serbian Eastern Orthodox v. Milivojevich*, 426 U.S. 696, 713 (1976);
 20 accord *Demkovich v. St. Andrew*, 3 F.4th 968, 981 (7th Cir. 2021) (en banc) ("*Demkovich*").¹⁰
 21 "[T]he Religion Clauses protect religious institutions [in] matters 'of faith and doctrine'
 22 [against] government intrusion. [It] would obviously violate the free exercise of
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26 ¹⁰ See also *Hosanna-Tabor Evangelical Lutheran Church & Sch. v. EEOC*, 565 U.S. 171, 185 (2012)
 27 (unanimous) ("*Hosanna*"); *SUGM*, 142 S.Ct. at 1096 (Alito Statement); *Kedroff v. St. Nicholas Cathedral*, 344 U.S. 94, 116 (1952) ("*Kedroff*").

1 religion, and any attempt by government to dictate or even to influence such matters
 2 would constitute [an] establishment of religion. The First Amendment outlaws such
 3 intrusion.” *OLG*, 140 S.Ct. at 2060 (citations omitted). The intrusion is categorically
 4 barred, without judicial scrutiny or balancing. This bar is “jurisdictional.”¹¹

6 Plaintiff does not dispute the sincerity of WV’s religious views on sexual
 7 conduct and the “Biblical covenant of marriage.” She agrees that some religious
 8 requirements are “huge[ly] important” and that WV may terminate employees for
 9 some such failures. *Supra* at 6. But she asserts that WV’s marriage policy misinterprets
 10 the “Bible [that] being gay is a sin,” Pl.’s Dep., SW-01, at 96, reflecting “very strict ...
 11 biblical views,” *id.* at 115, that result from having “picked and chosen parts of the Bible
 12 [to agree or] disagree with.” *Id.* at 96-97. In her view, such “strict” “biblical views”
 13 disregard the “unconditional love” of Christ and fail to “keep Jesus’ love at the center.”
 14 *Id.* at 182-83. Instead, she believes “Christianity, just like sexuality or any religion, is
 15 fluid.” *Id.* at 177. *See also id.* at 93-99, 182, 201, 208-09, 257-60.

18 Plaintiff has “a different understanding of what the unconditional love of Jesus
 19 means,” *id.* at 183, and a “very different understanding of what the Bible says,” *id.* at
 20 97-98, and believes World Vision’s understanding is “wrong,” *id.* at 183-84. This
 21 theological dispute is “central” to Plaintiff’s “disagreement with World Vision that’s
 22 at issue in this lawsuit.” *Id.* at 184. Courts cannot enter this “religious thicket.”
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 27 ¹¹ *Moon v. Moon*, 431 F.Supp.3d 394, 404 (S.D.N.Y. 2019), *aff’d as modified*, 833 Fed.Appx. 876
 (2d Cir. 2020), *cert. denied*, 141 S.Ct. 2757 (2021).

B. Plaintiff's Federal Claim Lacks a Valid Basis and Causation.

If jurisdiction exists to proceed at all, Plaintiff must raise “a genuine issue” that rescission of her job offer “was due in whole or in part to her” sex. *Opara*, 57 F.4th at 728. “[S]taving off a motion for summary judgment on disparate treatment claims under ... Title VII entails three steps” that may employ the burden-shifting framework of *McDonnell Douglas*. *Id.*

1. Step One: Prima Facie Case (Untenable Here).

Plaintiff may establish her prima facie case with (1) direct evidence, (2) circumstantial evidence, or (3) the applicable *MD* factors. *Opara*, at [722](#). A prima facie case is not possible here.

First, Plaintiff's case has no valid basis because Title VII does not protect her class or activity. Neither sexual conduct outside of biblical marriage, nor the class of those who promote it, is “protected by Title VII.” *Curay-Cramer v. Ursuline Acad.*, 450 F.3d 130, 136 (3d Cir. 2006) (abortion advocacy not “activity protected by Title VII”). Second, and consequently, her conduct disqualifies her for the position under WV's standards of conduct. Third, such standards do not result in similarly situated individuals being treated differently. Fourth, and relatedly, she cannot show causation. Since Title VII bans discrimination *because of* sex, 42 U.S.C. §2000e-2(a)(1), Plaintiff must show WV would not have rescinded her offer “but for” her sex — that it was based on “actions or attributes it would tolerate in an individual of another sex.” *Bostock*, 140 S.Ct. at 1740; *id.* (using *but for* 26 times). She cannot. WV rescinded her offer because of her *sexual conduct outside biblical marriage* and such conduct (or its open

1 promotion) required the same result regardless of gender (or orientation). See MF
 2 ¶¶30-51; *Maguire v. Marquette Univ.*, 814 F.2d 1213, 1218 (7th Cir. 1987) (given
 3 plaintiff's abortion stance, employer "would have reached the same decision even if
 4 she were a man").¹² As Plaintiff "cannot satisfy the 'but for' standard of causation [her]
 5 claim of sex discrimination under Title VII fails as a matter of law." *Id.*¹³

7 2. Step Two: Legitimate, Nondiscriminatory Reasons (Several Here).

8 Even if a prima facie case exists, WV has articulated a "legitimate,
 9 nondiscriminatory reason" well recognized by courts. See, e.g., *Cline v. Catholic Diocese*,
 10 206 F.3d 651, 658 (6th Cir. 1999) (religious employer may enforce its religious code of
 11 conduct); *Boyd v. Harding Acad.*, 88 F.3d 410, 414 (6th Cir. 1996) (same). Such reasons
 12 remain "legitimate" post-*Bostock* under Title VII and Title IX.¹⁴ Since World Vision's
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15 ¹² WV would have reached the same decision once Plaintiff's public stance came to light, as
 16 she is a "vocal advocate for a conflicting viewpoint." *Green v. Miss USA*, 52 F.4th 773, 805 (9th
 17 Cir. 2022) ("**Green**") (VanDyke, J., concurring). Plaintiff regularly has "publicly engaged in
 18 conduct regarded by [WV] as inconsistent with its religious principles." *Little*, 929 F.2d at 951;
 19 accord *SJM*, 657 F.3d at 192; *Hall*, 215 F.3d at 624. See generally, e.g., Bonfire, *Just Be*,
 20 <https://www.bonfire.com/store/just-be> (sales of Plaintiff's "Just Be" designs featuring her
 21 SSM and advocating related views). Plaintiff testified of such advocacy, Pl.'s Dep., SW-01, at
 22 63-85, including that she and her wife are pursuing this very lawsuit "because we felt
 23 [obligated to do so] as advocates [of] the LGBTQ community," *id.* at 242, "so much so [that]
 24 when World Vision offered us a settlement [we] said we are not taking it." *Id.* See also generally,
 25 e.g., @GruenWeddings, <https://twitter.com/GruenWeddings/status/1109508257565966337>
 26 ("Wedding Experts Live Podcast" "joined today by Aubry McMahon who says she [was]
 27 rejected by [a] wedding venue"); David Sentendrey, *Lesbian Couple Says SC Venue Turned Them
 Away*, Queen City News (Mar. 6, 2019), <https://www.qcnews.com/news/lesbian-couple-says-sc-wedding-venue-turned-them-away> (TV news interviews of Plaintiff and her wife).

¹³ *Bostock* did not disturb conduct policies, "holding [only] that employers are prohibited from
 firing employees on the basis of homosexuality or transgender status." 140 S.Ct. at 1753. See
Bear Creek Bible Church v. EEOC, 571 F. Supp. 3d 571, 623 (N.D. Tex. 2021) ("**Bear Creek**").

¹⁴ Post-*Bostock* cases include, e.g., *Maxon v. Fuller Theological Seminary*, 2021 WL 5882035 (9th
 Cir. 2021) (unpub.) ("**Maxon**") (Title IX) (*Fairless v. Harker*, 2021 WL 1895347, at *5 (W.D.Wash.

burden “is one of production [only and] involve[s] no credibility assessment, [its] proffered legitimate, nondiscriminatory reasons for its action are sufficient.” *Opara*, at 723-26 (citation omitted).

3. Step Three: Pretext (Foreclosed Here, and None in Any Event).

In any event, Plaintiff cannot show that WV’s articulated reason is pretextual, *Opara*, 57 F.4th at 723-24, for at least two reasons. First, pretext inquiry is prohibited here. Since WV has presented “convincing evidence” that its policy is based on religious precepts, there can be no “investigat[ion of] pretext,” *EEOC v. Fremont Christian Sch.*, 781 F.2d 1362, 1366 (9th Cir. 1986), i.e., whether such precepts are “false,” *Opara*, 57 F.4th at 724, mistaken, or illogical. Plaintiff “cannot carry [her] burden at step three by instigating a “debate over whether [WV] really believes its position on marriage, or what [its] precise contours [are.]” *Butler*, 609 F.Supp.3d at 201.

Second, even if inquiry into pretext were permissible, there is nothing in the record “creating a genuine issue as to whether [WV’s] proffered reasons were ‘false’ or whether her termination was due in whole or in part to her [sex].” *Opara*, 57 F.4th at 729. Instead, “it is undisputed” that Plaintiff’s SSM contradicts WV’s biblical marriage/conduct policy “even if [Plaintiff] disagrees” with that policy or its

2021) (“unpublished decisions have persuasive value and may be relied on”) (citing Ninth Cir. R. 36-3)); *Bear Creek* (Title VII); *Butler v. St. Stanislaus Cath. Acad.*, 609 F.Supp.3d 184 (E.D.N.Y., 2022), *appeal dismissed* (2d Cir. Aug. 25, 2022) (“*Butler*”) (Title VII); *see Fleetwood v. WSU*, 2022 WL 2311252, at *11 (E.D.Wash. 2022) (MD applies to a “Title IX claim as it would [to] summary judgment for a Title VII claim”). In *Butler*, as here, the employer’s action “was predicated on Butler’s statement of intended conduct, rather than his sexuality itself,” 609 F.Supp.3d at 189, “a seeming rejection of the Church’s current position on same-sex marriage.” *Id.* at 204.

1 theological basis. *Id.* at 727. Indeed, *Opara* rejected the plaintiff's "conclusory
 2 allegations" that she would have fared better if "she were Hispanic" as "*insufficient*"
 3 to "raise a genuine issue of fact regarding an employer's motive." *Id.* at 728. Similarly,
 4 no conclusory allegations involving sex or sexual orientation can suffice here.
 5

6 This "third step is fatal to [Plaintiff's] claim, as she fails to prove that [WV's]
 7 proffered reasons for termination were pretext for discrimination based on [sex]." *Id.*
 8

9 **C. Even If Viable, the Federal Claim Is Barred by Title VII's Section 702 ROE.**

10 WV continues to meet all applicable ROE tests. This includes the four-part
 11 *Spencer* test, 633 F.3d at 724, and, since WV's "purpose and character" remain
 12 "primarily religious," 570 F.Supp.2d at 1289, the *Garcia* test, 918 F.3d at 1003-04. The
 13 ROE bars Plaintiff's *sex-based* claim for multiple independent reasons.
 14

15 **1. The ROE Applies Broadly.**

16 Section 702's ROE provides: "This subchapter shall not apply ... to a religious
 17 corporation ... with respect to the employment of individuals of a particular religion
 18 to perform work connected with the carrying on by such corporation ... of its
 19 activities." *Corp. of Presiding Bishop v. Amos*, 483 U.S. 327, 329 n.1 (1987) (quoting 42
 20 U.S.C. §2000e-1(a)). Thus, "with respect to the employment of individuals of a
 21 particular religion," Congress "'painted with a broad[] brush, exempting religious
 22 organizations from the *entire subchapter* of Title VII.'" *Garcia*, 918 F.3d at 1004 (citation
 23 omitted; emphasis in original); *Starkey*, 41 F.4th at 946 (Easterbrook).¹⁵ Congress also
 24
 25

26
 27 ¹⁵ "This *subchapter*" and "This *title*" both refer to "all of Title VII." See also Esbeck, *Federal*

1 defined “religion” broadly to include “all aspects of religious observance and practice,
 2 as well as belief.” *Id.* (quoting 42 U.S.C. §2000e(j)). “Read plainly then, Title VII does
 3 not apply to religious employers when they employ individuals based on religious
 4 observance, practice, or belief.” *Bear Creek*, 571 F.Supp.3d at 590.

6 The ROE “alleviat[es] significant governmental interference with the ability of
 7 religious organizations to define and carry out their religious missions,” *Amos*, 483 U.S.
 8 at 35, in three ways. First, the ROE covers all types of *jobs*. *Spencer*, 633 F.3d at 726
 9 n.3; *Little*, 929 F.2d at 950 (“all employees,” not just those “engaged in religious
 10 activities”); *Amos*, 483 U.S. at 330 (janitor at gym). Second, the ROE covers all types of
 11 *claims* because it exempts qualified employers from *all* of Title VII. *Garcia*, 918 F.3d
 12 1005-06. Third, the ROE includes both *conduct and belief*. 42 U.S.C. §2000e(j).¹⁶ It protects
 13 the “decision to terminate an employee whose conduct or religious beliefs are
 14 inconsistent with those of its employer.” *Hall*, 215 F.3d at 624; *accord SJM*, 657 F.3d at
 15 192. This “straightforward reading” of “702(a) permits a religious employer to require
 16 the staff to abide by religious rules,” *Starkey*, 41 F.4th at 946 (Easterbrook), to enable
 17 them to “define and carry out their religious missions.” *Amos*, 483 U.S. at 339.

22 _____
 23 *Contractors, Title VII, and LGBT Employment Discrimination: Can Religious Organizations Staff on Religious Basis?*, 4 OXFORD J.L. & RELIG. 368 (2015) (“**Esbeck**”).

24 ¹⁶ Title VII tracks Free Exercise, which “protects religiously motivated conduct as well as
 25 belief.” *FCA v. San Jose Unified Sch. Dist.*, 46 F.4th 1075 (9th Cir. 2022) (“**FCA**”) (quoting
 26 McConnell, *The Origins and Historical Understanding of Free Exercise of Religion*, 103 HARV. L.
 27 REV. 1409, 1488 (1990)), *reh’g en banc granted, opinion vacated*, 59 F.4th 997, *injunction pending appeal granted*, 2023 WL 2754355 (9th Cir. Apr. 3, 2023) (en banc). The grant of this IPA indicates the court found a likelihood of success, and “[v]acated opinions remain persuasive ... authority.” *Spears v. Stewart*, 283 F.3d 992, 1017 n.16 (9th Cir. 2001).

2. *The ROE Bars All Claims (Not Just Religion-Based Claims).*

The ROE exempts religious employers making religious decisions “‘from the entire subchapter of Title VII.’” *Garcia*, 918 F.3d at 1004. If a “decision is founded on religious beliefs, then all of Title VII drops out.” *Starkey*, 41 F.4th at 946 (Easterbrook). This “straightforward reading” permits termination “without regard to any of the substantive rules in Title VII,” *id.*, including sex discrimination, as *Bostock* clearly contemplated. 140 S.Ct. at 1753-54. Plain meaning controls.¹⁷

Canons of construction require the same result. First, §2000e-1(a) (aka §702(a)) contains *two* exemptions: the ROE and an alien exemption. “[N]one of Title VII’s substantive rules applies to aliens covered by §702(a). What is true for the alien exemption must be true for the [ROE].” *Starkey*, 41 F.4th at 947 (Easterbrook); *Bear Creek*, 571 F.Supp.3d at 591. Second, §2000e-1(a) must be read to avoid constitutional error. This “canon of constitutional avoidance counsels against [Plaintiff’s] stringent interpretation of section 2000e-1 [since it] raises serious questions under both [Religion Clauses].” *Spencer*, 633 F.3d at 728-29 (citing *NLRB v. Catholic Bishop*, 440 U.S. 490, 500 (1979)). The Court must reject such a “constitutionally questionable interpretation.” 633 F.3d at 729. “If World Vision qualifies for the exemption, it is entitled to terminate employees for exclusively religious reasons[.]” *Id.* at 726 n.3.

On facts resembling a “*Spencer 2.0*,” the Ninth Circuit rejected SSM

¹⁷ Compare the parallel ROE in the Americans with Disabilities Act. 42 U.S.C. §12113(d)(1) (“**ADA**”). If an exemption to employ “individuals of a particular religion” protects only against *religious-discrimination claims*, the ADA’s ROE would be nonsensical, since the ADA prohibits only disability discrimination – *not* religious discrimination.

1 discrimination under *Bostock* since Title IX's "religious exemption [shields] these
 2 religiously motivated decisions." *Maxon*, 2021 WL 5882035 at *2. *Maxon* dismissed *with*
 3 *prejudice* as "no additional facts" could save the "challenge to Fuller's differential
 4 treatment of same-sex marriages as compared to opposite-sex marriages, since Fuller's
 5 actions fell squarely within [the] exemption" and no court may "second-guess
 6 [Fuller's] interpretation of its own religious tenets." *Id.* at *3 (citing *Mitchell v. Helms*,
 7 530 U.S. 793, 828 (2000)). "'Inquiry into religious views is not only unnecessary but also
 8 offensive.'" *Spencer*, 633 F.3d at 731 (quoting *Mitchell*).

11 3. *The ROE Precludes Plaintiff's Claim in This Case.*

12 WV's conduct standards are "religiously motivated," *Maxon*, 2021 WL 5882035
 13 at *2, i.e., "rooted in religious belief," *Wisconsin v. Yoder*, 406 U.S. 205, 215 (1972), and
 14 WV is "entitled to terminate [for such] reasons." *Spencer*, 633 F.3d at 726 n.3.

16 These reasons are clear from the record. *See supra* at 4-7. WV believes "effective
 17 Christian witness is first expressed in the personal lives of staff[.]" Orange Book:
 18 Living Out Our Values, at 9, MF ¶53 and MF-29 (WV716). It thus requires a "common
 19 commitment to [its views of] biblical belief and conduct," *id.*, and reproves "[o]pen,
 20 ongoing, unrepentant sin." *Supra* at 7; MF ¶44. It requires "biblically-sound" behavior,
 21 MF-18 (WV35) (SOC), such as expressing "sexuality solely within a faithful marriage
 22 between a man and a woman," *supra* at 7; MF ¶42, to "honor the Biblical model of a
 23 monogamous heterosexual marriage." *Supra* at 7; MF ¶¶42, 47. It thus deems "same-
 24 sex marriages improper on doctrinal grounds." *Starkey*, 41 F.4th at 946 (Easterbrook).
 25 And it requires job seekers to agree to comply. *Supra* at 7-8; MF ¶46 (Standing Policy).
 27

1 These religious policies are vital to World Vision. *Supra* at 3-9; MF ¶¶25-51. In
 2 such cases, sex-based claims are barred. *See, e.g., Curay-Cramer*, 450 F.3d at 141; *Miss.*
 3 *Coll.*, 626 F.2d at 485; *Bear Creek*, 571 F.Supp.3d at 590; *Maguire v. Marquette Univ.*, 627
 4 F.Supp. 1499, 1506-07 (E.D.Wis. 1986), *aff'd on narrower ground*, 814 F.2d 1213, 1216 (7th
 5 Cir. 1987); *Henry v. Red Hill Evangelical Lutheran Church*, 201 Cal.App.4th 1041 (2011).¹⁸

7 **D. Both Claims Are Barred by Four Separate First Amendment Doctrines.**

8 This case is a nonjusticiable theological dispute. Even if justiciable, both claims
 9 are barred by the Constitution. The First Amendment gives “special solicitude to the
 10 rights of religious organizations.” *Hosanna*, 565 U.S. at 189. This includes the freedom
 11 “to define their own doctrine, membership, organization, and internal requirements
 12 without state interference.” *Demkovich*, 3 F.4th at 975.¹⁹ This freedom is secured by the

15
 16 ¹⁸ The asserted misconduct in *Little* was remarriage; in *Boyd*, *Cline*, and *Henry* it was sex outside
 17 marriage (evinced by pregnancy); and in *Maxon*, *Bear Creek*, *Butler*, and here it was sex outside
 18 biblical marriage (evinced by same-sex marriage). “[That] adherence to Roman Catholic
 19 doctrine produces a form of sex discrimination does not make the action less religiously
 20 based.” *Starkey*, 41 F.4th at 947 (Easterbrook, J.). That is why *Fremont Christian* and *EEOC v.*
 21 *Pacific Press*, 676 F.2d 1272 (9th Cir. 1982) are inapplicable: neither case involved an employer’s
 22 action that was “religiously based” – as here – on a credible religious tenet. Instead, “both have
 23 ill-considered obiter dictum that [702(a)] is available only when the employee’s primary claim
 24 is for religious discrimination,” Esbeck, *supra* note 16 at 393, i.e., “mere chance,” *id.* at 376, and
 25 both ignore the plain language of 702(a) without analysis. *Id.* at 393-96, 380 & n.49. Where does
 26 this odd “limitation come from?” *Starkey*, 41 F.4th at 946 (Easterbrook). Such dicta is further
 27 eroded by later cases, such as *Bostock*, 140 S.Ct. at 1753-54 (ROE applies to sex claims, i.e., “cases
 like ours”); *id.* at 1749 (plain meaning controls); *Amos*, 483 U.S. at 339 (ROE covers “all activities
 of religious employers”); *Garcia*, 918 F.3d at 1004 (ROE exempts “religious organizations from
 the entire subchapter of Title VII.”), *Spencer*, *Curay-Cramer*; *Bear Creek*; *Maguire*, *Henry*.

¹⁹ The Supreme Court’s strong protection of religious freedom continues. *See Roman Catholic*
Diocese v. Cuomo, 141 S.Ct. 63 (2020) and *Tandon v. Newsom*, 141 S.Ct. 1294 (2021) (protecting
 religious gatherings from Covid restraints); *Fulton v. City of Phila.*, 141 S.Ct. 1868 (2021)
 (protecting religious foster care agency); *Ramirez v. Collier*, 142 S.Ct. 1264 (2022) (protecting
 religious inmate during execution); *Shurtleff v. City of Boston*, 142 S.Ct. 1583 (2022) (protecting

1 religious-autonomy and ministerial-exception doctrines. *See OLG*, 140 S.Ct. at 2060)
 2 (“The independence of religious institutions in matters of faith and doctrine [ensures]
 3 their autonomy with respect to internal management decisions [and] a component of
 4 this autonomy is the selection of the individuals who play certain key roles.”).

6 The parent doctrine of “autonomy” turns on the religious nature of the *employer*
 7 and its *decision*. The subsidiary doctrine of “ministerial exception” turns on the
 8 religious nature of the *job*. As the latter applies to all “claims that impinge on protected
 9 employment decisions regarding ‘a religious organization and its ministers,’” *Puri v.*
 10 *Khalsa*, 844 F.3d 1152, 1158 (9th Cir. 2017),²⁰ all “employment claims are precluded by
 11 the ministerial exception.”²¹ Since both doctrines are “based in the First Amendment,
 12 [both apply] to any federal or state cause of action that would otherwise impinge on
 13 the Church’s prerogative[s].” *Werft*, 377 F.3d at 1100 n.1 (9th Cir). Thus, both of
 14 Plaintiff’s claims, state and federal, are “flatly” barred. *Puri*, 844 F.3d at 1158. No
 15 compelling interest or balancing test can save them. *See OLG*, 140 S.Ct. at 2060.

18 Even if her claims could overcome that bar, both would fail two other doctrines
 19

21 religious flag-raiser); *Carson v. Makin*, 142 S.Ct. 1987 (2022) (protecting religious schools
 22 regarding tuition aid); *Kennedy*, 142 S.Ct. 2407 (protecting prayer of football coach).

23 ²⁰ Citing *Elvig v. Calvin Presbyterian Church*, 375 F.3d 951, 955 (9th Cir. 2004) and *Bollard v. Cal.*
 24 *Province of the Soc’y of Jesus*, 196 F.3d 940, 945 (9th Cir. 1999); accord *Starkey*, 41 F.4th at 943-44.

25 ²¹ *Orr v. Christian Brothers High Sch.*, 2021 WL 5493416, at *1 (9th Cir. 2021), (unpub.), *reh’g en*
 26 *banc denied*, 2022 U.S.App.LEXIS 3004, *cert. denied*, 143 S.Ct. 91 (2022) (“*Orr*”) (dismissing all
 27 state and federal employment claims of former principal) (citing *Werft v. Desert Sw. Annual*
Conf., 377 F.3d 1099, 1100-01 (9th Cir. 2004) (“*Werft*”); see *Starkey*, 41 F.4th at 945 (citing *Puri*,
Elvig, and *Bollard* to dismiss all claims that “litigate the employment relationship between the
 religious organization and the employee”).

1 of the First Amendment. Laws that (a) unevenly burden religion or (b) infringe
 2 expressive association must survive strict judicial scrutiny. As Title VII and WLAD
 3 both contain secular exemptions, and as both infringe expressive association, neither
 4 can be applied to World Vision without narrowly tailored compelling interests. “And
 5 that, in turn, is the ballgame.” *FCA*, 46 F.4th at 1096 (9th Cir.).

7 **1. Both Claims Are Barred by the Religious Autonomy Doctrine.**

8 Courts cannot decide issues of “conformity” to religious moral standards.
 9 *SUGM*, 142 S.Ct. at 1096 (Alito Statement) (quoting *Watson*, 80 U.S. at 733). “That is so
 10 because the Constitution protects religious organizations ‘from secular control or
 11 manipulation.’” *Id.* (quoting *Kedroff*, 344 U.S. at 116). This doctrine protects their right
 12 to “‘select their own leaders, define their own doctrines, resolve their own disputes,
 13 and run their own institutions.’” *Korte v. Sebelius*, 735 F.3d 654, 677 (7th Cir. 2013)
 14 (quoting Laycock, *Towards a General Theory of the Religion Clauses: The Case of Church*
 15 *Labor Relations and the Right to Church Autonomy*, 81 COLUM. L. REV. 1373, 1388-89
 16 (1981)). “[T]he importance of securing religious groups’ institutional autonomy, while
 17 allowing them to enter the public square, cannot be understated.” *Whole Woman’s*
 18 *Health v. Smith*, 896 F.3d 362, 374 (5th Cir. 2018) (forbidding intrusive discovery).

22 *Autonomy* is both Religion Clauses “work[ing] in unison” to protect
 23 “employment rights of religious organizations.” *Demkovich*, 3 F.4th at 975. It is
 24 buttressed by related constitutional principles. “[F]orcing a group to accept certain
 25 members may impair [its ability] to express those views, and only those views, that it
 26 intends to express.” *Hosanna*, 565 U.S. at 200 (“Alito/Kagan” concurrence) (quoting

1 *Boy Scouts v. Dale*, 530 U.S. 640, 648 (2000)). It applies regardless of the religiosity of a
 2 plaintiff's role, and it outweighs all competing interests, including "eliminating
 3 employment discrimination." *EEOC v. Catholic Univ.*, 83 F.3d 455, 467 (D.C. Cir. 1996).
 4

5 Directly on point is *Bryce v. Episcopal Church*, 289 F.3d 648 (10th Cir. 2002) (cited
 6 with approval in *Hosanna*, 565 U.S. at 188 n.2). *Bryce* did not reach the "ministerial
 7 exception" because plaintiff's claims were precluded by the "broader church
 8 autonomy doctrine." *Id.* at 657, 658 n.2. Judicial intervention was barred because the
 9 personnel decisions about sexual conduct were "rooted in religious belief." *Id.* at 660
 10 (quoting *Yoder*, 406 U.S. at 215); accord *Butler*, 609 F.Supp.3d at 199; MF ¶¶50-51
 11 (explaining religious dimension of the decision-making process).
 12

13 By not complying with WV's biblical Standards of Conduct, Plaintiff breached
 14 its "standard of morals," *Watson*, 80 U.S. at 733, via "misconduct [that] is 'rooted in
 15 religious belief.'" *Bryce*, 289 F.3d at 657. In sum, "[e]ven if [Plaintiff] did not qualify as
 16 a ministerial employee[,] summary judgment would be required [by] church
 17 autonomy [which] is broader [and applies] where (as here) the[re is] a religious reason
 18 for termination." *Butler*, 609 F.Supp.3d at 198.
 19
 20

21 **2. Both Claims Also Are Barred by the Ministerial Exception.**

22 "The Supreme Court has broadly defined what employment positions are
 23 eligible for [the ministerial] exception." *Orr*, 2021 WL 5493416 at *1. These include all
 24 staff who perform (a) "important religious functions," *Hosanna*, 565 U.S. at 192, or (b)
 25 "certain key roles." *OLG*, 140 S.Ct. at 2060. Prototypical staff are those who (i)
 26 "personify" an employer's beliefs, *Hosanna*, at 188, or (ii) serve as a "messenger" or
 27

1 “voice for [its] faith.” *Id.* at 199, 201 (Alito/Kagan); *accord* *OLG*, 140 S.Ct. at 2064
 2 (“messenger”); *Starkey*, 41 F.4th at 940 (same); *id.* (“press secretaries”). Such staff need
 3 not be religious “leaders,” need not “minister to the faithful,” and need not do more
 4 than “simply relay religious tenets.” *OLG*, 140 S.Ct. at 2067 n.26 (rejecting such
 5 requirements). Ministerial roles are defined by employers, not employees. *See id.* at
 6 2066 (deference is due an employer’s “definition and explanation of their roles” and
 7 their “role [in] the life of the religion”).²²
 8

9
 10 Titles mean little. “What matters, at bottom, is what an employee does,” *OLG*,
 11 140 S.Ct. at 2064, and “[w]hat an employee does involves what an employee is
 12 entrusted to do, not simply what acts an employee chooses to perform.” *Starkey*, 41
 13 F.4th at 941. What matters are her “job duties” and “responsibilities,” as defined by
 14 “her employment documents,” *id.*, including job description, contract, and handbook.
 15 *Id.* at 937-41. *See Hosanna* (using “duties” 11 times); *OLG* (using “responsibility[ies]” 14
 16 times). Citing *Hosanna* and *OLG*, *Starkey* rejected the plaintiff’s argument that she
 17 rarely performed religious duties. 41 F.4th at 941. Here, what matters are the employer-
 18 defined job duties that Plaintiff would have been *responsible for*. 140 S.Ct. at 2066.
 19
 20

21 This question has answers both general and specific. *Spencer* provides the
 22
 23

24 ²² *OLG* applied these principles to reverse two Ninth Circuit decisions that found “lay
 25 teachers” of “secular” subjects with no religious training or requirements other than a half-
 26 day conference insufficiently religious to qualify. *OLG*’s rationale abrogates or erodes prior
 27 circuit precedent on the subject, such as *Puri*, *Elvig*, and *Bollard*. *But see Werft* (cited approvingly
 by *Hosanna*, 565 U.S. at 188 n.2). To the extent they have ongoing vitality, *Elvig* and *Bollard*
 support *WV*’s case. *See Butler*, 609 F.Supp.3d at 200; *Tucker v. Faith Bible*, 36 F.4th 1021, 1027 n.2
 (10th Cir. 2022); and *id.* at 1066 (Bacharach, J., dissenting).

1 general answer. It found all World Vision staff responsible for: (1) confessing they are
 2 committed Christians (633 F.3d. at 739-40); (2) agreeing “wholeheartedly” with its core
 3 principles (*id.*); (3) “communicating [its] Christian faith [and] witness,” which is
 4 “integrated [into] everything [it] does,” “accurately and with integrity” (*id.* at 738); and
 5 (4) participating “regularly” in “prayer activities, [daily] devotionals, and weekly
 6 chapel services.” 570 F.Supp.2d at 1288. Those requirements continue today, including
 7 the core element of *prayer*, MF at ¶¶25-27, 55; SO ¶¶11-13; *id.* at 14-41, which
 8 “unquestionably constitutes the ‘exercise’ of religion.”²³ WV exists “only” to “spread”
 9 its “Christian faith” as “infallibl[y]” and “authoritative[ly]” established by “the Bible.”
 10 633 F.3d at 736. WV’s workforce consists “only [of] Christians,” 570 F.Supp.2d 1289–of
 11 whom it requires a “commitment to [this] shared faith [and] a common understanding
 12 of how that faith is lived out day-to-day,” *id.* at 1282, empowering them to “live out
 13 their faiths in daily life.”²⁴ Clearly, then, all staff are responsible for “important
 14 religious functions.” *Hosanna*, 565 U.S. at 192.

15
 16 The specific answer comes from indisputable evidence defining the DCS role
 17 Plaintiff sought. First, that role is “key.” *OLG*, 140 S.Ct. at 2060. That is why 9-11 weeks
 18 of training are required to join DCS, whose “Mission Statement” begins, “*Consumed*
 19 *and called by Jesus Christ.*” SO ¶¶19. Second, “[b]eing a part of DCS means you are
 20 the *Voice, Face and Heart* of World Vision.” *Id.* Third, the role is utterly religious. *See*
 21
 22
 23
 24

25
 26 ²³ *Sause v. Bauer*, 138 S.Ct. 2561, 2562 (2018).

27 ²⁴ *Kennedy*, 142 S.Ct. at 2421.

1 SO ¶¶19-48 (detailed explanation).

2 Plaintiff's own evidence proves this. Under the Job Posting she would have to:

3 Help carry out our Christian organization's mission, vision, and strategies.
 4 Personify the ministry of World Vision by witnessing to Christ and
 5 ministering to others through life, deed, word and sign. [K]eep Christ
 6 central in our individual and corporate lives. Attend and participate in the
 leadership of devotions, weekly Chapel services, and regular prayer.

7 SO-01 (P0013-15); SO ¶22. She would interact all day with the ministry's donors, its
 8 lifeblood, always "sensitive to [their] needs and pray[ing] with them," *id.*, since
 9 transformation of donors remains as vital to WV as that of the children they sponsor.
 10

11 SO ¶¶23, 42-50. In sum, a DCSR is a "crucial member" of the DCS team and "key
 12 liaison and 'voice of World Vision" and would need to carry out these duties
 13 "persuasively and convincingly." SO ¶¶24, 57. Clearly, her "job did, and would have
 14 continued to, include important ministerial duties." *Butler*, 609 F.Supp.3d at 196.
 15

16 These ministerial duties of a DCSR are demonstrated by five companywide
 17 chapel services led by DCS. *See* SO ¶¶25-36; MF ¶52. These services speak for
 18 themselves. The 2019 service vividly displays the DCS that Plaintiff sought to join,. SO-
 19 13, as DCS managers and DCSRs testify powerfully to the ministerial nature of their
 20 job duties and activities. SO ¶¶25-36. Clearly, DCS is no common call center. Praying
 21 with and being the "voice, face, and heart" of WV to countless callers is pivotal activity.
 22 *Id.* As a DCSR, Plaintiff's duties would include praying faithfully with donors, as
 23 illustrated by ten representative calls where DCSRs prayed with donors about their
 24 needs and the needs of the children they sponsor. SO ¶¶37-39. Sample "shout-outs"
 25 from DCS managers magnify this point. SO ¶¶40-41.
 26
 27

1 As a DCSR, Plaintiff would meet the ministerial exception in many ways. First,
 2 she would be a “key” “messenger” and “voice of World Vision.” SO ¶¶17, 19, 24, 35-
 3 36, 42, 57. Second, she would educate and “personify its ministry” to its callers. SO
 4 ¶¶4, 22, 42, 57. Third, she would support donor transformation via “Christ’s
 5 transforming love, grace, and power.” SO ¶¶23, 42-50. Fourth, she would combine
 6 with likeminded colleagues to be “God’s hands and feet” in the “body of Christ.” SO
 7 ¶¶35, 40-42. Fifth, she would perform “ministry” through fundraising itself. SO ¶43-
 8 44. All this she would do “convincingly” to advance WV’s “Christian” “mission,
 9 vision, and strategies.” SO ¶¶24, 45, 57. All day she would speak with donors and
 10 colleagues amid opportunities to “[p]ray, pray again, and pray some more,” seeking
 11 God’s blessing on WV, its donors, and its programs, as “resourced by Him.” SO ¶¶15,
 12 45-47. To do all this, she had to live it. SO ¶¶24, 48, 57; MF ¶¶23, 33-38, 48, 56.

13 “In the end, *OLG* commands that courts afford meaningful deference to [such
 14 employer attestations of] ministerial duties.” *Butler*, 609 F.Supp.3d at 197 (citing *OLG*,
 15 140 S.Ct. at 2066). Any other view “would require the Court to disregard [World
 16 Vision’s] evidence—discussed above at length—that [Plaintiff] was obligated to live
 17 [the mission] every day by word and deed.” *Id.* at 196. “This evidence, when
 18 considered holistically, is fatal to [her] claim.” *Id.*

19 Plaintiff herself reinforces World Vision’s case. She testified that her SSM and
 20 beliefs would make her unfit to answer any donor questions about WV’s beliefs on
 21 marriage and sexual conduct beyond reciting WV policy from a script. *See Pl.’s Dep.*,
 22 SW-01, at 201-03.

1 Yet, Plaintiff was to “personify,” *Hosanna*, 565 U.S. at 188, be a “voice” for, *id.* at
 2 201 (Alito/Kagan), and be a “messenger” for WV’s faith. *Id.* at 199; *accord* OLG, 140
 3 S.Ct. at 2064; *Starkey*, 41 F.4th at 940. Any of these would suffice. But her role required
 4 more. It required her wholehearted assent—sharing WV’s convictions—to perform
 5 and promote it “accurately and with integrity,” “persuasively and convincingly,” to
 6 donors, supporters, colleagues, and the public. She was to “live[it] out day-to-day.”
 7 Those were her responsibilities. They were religious. They were important. They were
 8 key to WV’s mission. The ministerial exception applies.

11 ***3. Both Claims Also Fail Strict Scrutiny Under Two Doctrines.***

12 World Vision’s “beliefs about marriage and sexuality fall within the ambit of
 13 the First Amendment,” *FCA*, 46 F.4th at 1093, which protects “religious” “objections
 14 to gay marriage.” *Id.* (quoting *Masterpiece Cakeshop v. Colo. Civil Rights Com’n*, 138 S.Ct.
 15 1719, 1727 (2018)). “Although this is a civil lawsuit between private parties, the
 16 application of [law by] courts in a manner alleged to restrict First Amendment
 17 freedoms constitutes [state action].” *NAACP v. Claiborne Hardware*, 458 U.S. 886, 916
 18 n.51 (1982) (citing *NY Times v. Sullivan*, 376 U.S. 254, 265 (1964)); *accord* *Cohen v. Cowles*
 19 *Media*, 501 U.S. 663, 668 (1991). Thus, the “Free Exercise Clause is applicable in private
 20 civil suits.” *Listecki v. Official Comm. of Unsecured Creditors*, 780 F.3d 731, 741 (7th Cir.
 21 2015) (citing *Hosanna* and *NY Times*); *accord* *Paul v. Watchtower Bible*, 819 F.2d 875, 880
 22 (9th Cir. 1987) (citing *NY Times*); *Fratello v. Archdiocese of N.Y.*, 863 F.3d 190, 204 (2d Cir.
 23 2017) (citing *Hosanna*). This lawsuit injures freedoms of religion and expressive
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1 association and it “cannot survive” strict scrutiny. *FCA*, 46 F.4th at 1094.²⁵

2 **a. Both Claims Violate Free Exercise Protections.**

3 The free exercise inquiry is controlled by *Tandon* and *Fulton*. In protecting at-
 4 home religious gatherings from pandemic restrictions, *Tandon* held that “regulations
 5 are not neutral and generally applicable, and therefore trigger strict scrutiny under the
 6 Free Exercise Clause, whenever they treat *any* comparable secular activity more
 7 favorably than religious exercise.” 141 S.Ct. at 1296. In protecting a religious foster care
 8 agency from pressure to certify same-sex couples, *Fulton* held that the city “plain[ly]
 9 burdened CSS’s religious exercise by putting it to the choice of curtailing its mission
 10 or approving relationships inconsistent with its beliefs.” 141 S.Ct. at 1876. Exemptions
 11 to the city’s policy subjected it to “the strictest scrutiny.” *Id.* at 1881. “Put another way,
 12 so long as the government can achieve its interests in a manner that does not burden
 13 religion, it must do so.” *Id.* “General applicability requires, among other things, that
 14 the laws be enforced evenhandedly.” *Waln v. Dysart Sch. Dist.*, 54 F.4th 1152, 1159 (9th
 15 Cir. 2022). The reason for strict scrutiny “is obvious: if a government can easily grant
 16 an exemption, then the law stops being applied neutrally or generally.” *FCA*, 46 F.4th
 17 at 1093 (applying *Tandon* and *Fulton*).

18 The secular exemptions in Title VII and WLAD compel the same result here.
 19 Title VII exempts businesses with fewer than 15 employees. It permits employers to
 20 fire employees with Communist affiliations, permits employers on or near Indian
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 27 ²⁵ WV reserves its defenses under the Religious Freedom Restoration Act, 42 U.S.C. § 2000bb-1 *et seq.* (“**RFRA**”), but does not seek summary judgment here based upon RFRA.

1 reservations to favor Indians, and exempts certain jobs due to bona fide occupational
 2 qualifications (“BFOQs”). 42 U.S.C. §2000e-2. WLAD has analogous exceptions. *See*
 3 RCW 49.60.040(11) (exempting employers with fewer than eight employees); RCW
 4 49.60.040(10) (exempting employers of family members and domestic workers by
 5 excluding them from definition of *employee*); RCW 49.60.180(1) (BFOQ).²⁶

7 The small-employer exemption alone excludes millions of employers and
 8 employees.²⁷ Additional employers, and additional positions, are exempt under
 9 discretionary exemptions above.²⁸ All these exempt employers can discriminate on any
 10 ground with relative impunity.

12 Thus, “Title VII is not a generally applicable statute due to the existence of
 13 individualized exemptions[.]” *Bear Creek*, 571 F.Supp.3d at 613. The notion that Title
 14 VII must be uniformly enforced to “eradicate[e] all forms of discrimination is undercut
 15 by” those secular exemptions. *Id.* Title VII is not being “enforced evenhandedly and,
 16 therefore, [i]s not generally applicable.” *Waln*, 54 F.4th at 1159. Its exemptions do more
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19
 20 ²⁶ WV has proven that the Christian nature of DCSRs is a BFOQ, entitling it to dismissal on
 21 this ground as well. “One key exception to Title VII’s prohibition on hiring on the basis of
 22 religion is applicable if ‘a [BFOQ] reasonably necessary to the normal operation of that
 23 particular business’ [exists].” *McCollum v. Cal. Dep’t of Corr.*, 647 F.3d 870, 881 (9th Cir. 2011).
 Here, the DCSR’s religious requirements “affect an employee’s ability to do the job,” and
 “relate to the essence or to the central mission of [its] business.” *EEOC v. Kamehameha Schools*,
 990 F.2d 458, 465-66 (9th Cir. 1993).

24 ²⁷ *See* CRS Rept. 40860 (1/15/2022) <https://crsreports.congress.gov/product/pdf/R/R40860>
 25 (Small Business Size Standards).

26 ²⁸ Formalized exemptions, such as Title VII’s, present an easy case under *Fulton*. *FCA*, 46 F.4th
 27 at 1096. They also present the worst case, *id.* (rejecting “cramped and distorted reading
 of *Fulton*”), since officials have discretion over decisive facts—e.g., sufficiency of Communist
 affiliation, Indian heritage, or BFOQ.

1 harm to its anti-discrimination goals than a religious exemption does. They provide
 2 not “evenhanded, across-the-board” treatment, *Kennedy*, 142 S.Ct. at 2423, but vast
 3 potential for treating “any comparable secular activity more favorably than religious
 4 exercise.” *Tandon*, 141 S.Ct. at 1296. Such policies conflict with *Tandon*’s holding “that
 5 religious groups should be treated the same as comparable secular groups.” *FCA*, 46
 6 F.4th at 1096 n.8 (9th Cir.). There can be “no compelling reason [to] deny[] an exception
 7 to [WV] while making them available to others.” *Fulton*, 141 S.Ct. at 1882. “[L]aws
 8 which are ‘underinclusive’ as written or applied cannot be upheld.” *FCA*, 46 F.4th at
 9 1098. A lawsuit like this one “cannot—and does not—advance its interest in
 10 nondiscrimination by discriminating.” *Id.* at 1099.

13 In any event, the denial of an exemption clearly is not the “least restrictive
 14 means of achieving some compelling state interest.” *Thomas v. Review Bd.*, 450 U.S. 707,
 15 718 (1981). Under this “most demanding test known to constitutional law,” *City of*
 16 *Boerne v. Flores*, 521 U.S. 507, 534 (1997), “only those interests of the highest order [can]
 17 overbalance legitimate claims to the free exercise of religion.” *Thomas*, 450 U.S. at 718
 18 (quoting *Yoder*, 406 U.S. at 215). Such interests cannot be “broadly formulated,”
 19 *Ramirez*, 142 S.Ct. at 1278 (quoting *Burwell v. Hobby Lobby Stores*, 573 U.S. 682, 726-27
 20 (2014)), but instead must be “properly narrowed,” *Fulton*, 141 S.Ct. at 1881-82, and
 21 “compelling in context.” *Cutter v. Wilkinson*, 544 U.S. 709, 723 (2005); accord *Gonzales v.*
 22 *O Centro Espirita*, 546 U.S. 418, 431 (2006). “Rather than rely on broadly formulated
 23 interests, courts must scrutinize the asserted harm of granting specific exemptions to
 24 particular religious claimants.” *Fulton*, 141 S.Ct. at 1881 (citations and internal
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1 punctuation omitted). As for the least restrictive means, “so long as the government
2 can achieve its interests in a manner that does not burden religion, it must do so.” *Id.*

3
4 This test cannot be met here. Denying exemption to WV would do the opposite
5 of what the First Amendment requires: to “preserv[e] the promise of the free exercise
6 of religion,” *Bostock*, 140 S.Ct. at 1754, by providing “proper protection” to WV as it
7 seeks to live-out its belief “that, by divine precepts, same-sex marriage should not be
8 condoned,” *Obergefell v. Hodges*, 576 U.S. 644, 679 (2015). The interest of “highest order”
9 here is protecting “deep and sincere religious beliefs” opposed “to gay marriage.”
10 *Masterpiece Cakeshop*, 138 S.Ct. at 1727, which Congress says are “due proper respect.”
11 Respect for Marriage Act, Pub. L. 117-228, §2(2) (Dec. 13, 2022).

12
13 **b. Both Claims Violate Expressive Association Protections.**

14
15 The expressive association inquiry is controlled by *Kennedy, Dale, Hurley v. Irish-*
16 *American Gay*, 515 U.S. 557 (1995), and *Roberts v. U.S. Jaycees*, 468 U.S. 609 (1984). This
17 freedom prohibits “intrusion into the internal structure or affairs of an association,” *id.*
18 at 623, and “plainly presupposes a freedom not to associate.” *Id.* In both situations,
19 courts “give deference to an association’s assertions regarding the nature of its
20 expression [and] must also give deference to an association’s view of what would
21 impair its expression.” *Dale*, 530 U.S. at 653. “[This rule] applies with special force [to]
22 religious groups, whose very existence is dedicated to the collective expression and
23 propagation of shared religious ideals.” *Hosanna*, 565 U.S. at 200 (Alito/Kagan).
24
25 Indeed, “the First Amendment necessarily protects the right of those who join together
26 to advance shared beliefs, goals, and ideas, which, if pursued individually, would be
27

1 protected by the *First Amendment*.” *Sullivan v. Univ. of Wash.*, 60 F.4th 574, 579 (9th Cir.
 2 2023). The Free Exercise Clause “work[s] in tandem” with the Free Speech Clause,
 3 “doubly protect[ing]” “expressive religious activities.” *Kennedy*, 142 S.Ct. at 2421;
 4 *Green*, 52 F.4th at 787 n.14.²⁹

5
 6 World Vision is “a community of Christians” that exists to “preach the Gospel
 7 [of] Jesus Christ [and] spread [] the Christian religion.” *Spencer*, 633 F.3d at 736, 741 &
 8 n.23. It therefore requires “biblically-sound” behavior, including expressing “sexuality
 9 solely within a faithful marriage between a man and a woman” to “honor the Biblical
 10 model [of] marriage.” Thus, it “takes an official position with respect to homosexual
 11 conduct, and that is sufficient for First Amendment purposes.” *Dale*, 530 U.S. at 655.
 12 This is how it defines itself, the “nature of its expression,” and “what would impair
 13 it[.]” *Id.* at 653. It may exclude from its workforce those who openly defy it.
 14
 15

16 Denying WV this right fails all judicial tests. First, it fails each element of the
 17 strict scrutiny of *Roberts*, which requires (a) “compelling state interests” (b) “unrelated
 18 to the suppression of ideas” (c) “that cannot be achieved through means significantly
 19 less restrictive of associational freedoms.” 468 U.S. at 623. Here, the application of
 20 antidiscrimination law to WV, far from being “unrelated to the suppression of ideas,”
 21 suppresses certain ideas about sexual conduct and SSM. That failure alone is fatal. It
 22 also fails the other two elements for the reasons it failed them in the free exercise
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 26 ²⁹ See also *Paul*, 819 F.2d at 883 (9th Cir.) (“The members of [plaintiff’s church] no longer want
 27 to associate with her. We hold that they are free to make that choice.”); *Spencer*, 570 F.Supp.2d
 at 1289 (its “membership is comprised of coreligionists”); 633 F.3d at 730 (analogizing
 “employees” to “members”).

1 inquiry above. *See supra* at 29-33.

2 Second, it fails the more tailored scrutiny of *Dale*, because the “forced inclusion”
 3 of a person in Plaintiff’s position would “significantly burden” World Vision’s “right
 4 to oppose or disfavor homosexual conduct,” a “severe intrusion” on its “freedom of
 5 expressive association.” *Dale*, 530 U.S. at 656-59 (applying *Hurley*); *accord Green*, 52
 6 F.4th at 779-92 (9th Cir.) (citing *Hurley* 28 times); *id.* at 806-08 (concurrence, citing
 7 *Hurley* seven times) (“Speech and association claims often run together.”). In sum, the
 8 “right to expressive association allows [WV] to determine that its message will be
 9 effectively conveyed only by employees who sincerely share its views.” *Slattery v.*
 10 *Hochul*, 61 F.4th 278, 288 (2d Cir. 2023).

11
 12
 13 **E. Plaintiff’s State Claim Also Is Barred by the State ROE.**

14 WLAD provides an ROE. RCW 49.60.040(11) (“‘Employer’ ... does not include
 15 any religious or sectarian organization not organized for private profit.”).
 16 Washington’s highest court has construed this state ROE to apply to positions that
 17 qualify for the ministerial exception. *See Woods v. SUGM*, 197 Wash.2d 231, 246-52
 18 (2021). Since the DCSR position that Plaintiff sought qualifies for this exception, it
 19 qualifies for WLAD’s ROE.
 20

21
 22 In any case, Plaintiff’s state claim must bow to the U.S. Constitution. The
 23 unconstitutional adjudication of her discrimination claims “present compelling
 24 circumstances of irreparable harm.” *Doe v. Trump*, 288 F.Supp.3d 1045, 1054
 25 (W.D.Wash. 2017) (Robart, J.). “The ministerial exception bars all her claims, federal
 26 and state.” *Starkey*, 41 F.4th at 945. The same is true for every WV defense “based in
 27

1 the First Amendment,” *Werft*, 377 F.3d at 1100 n.1. “Because I hold that the First
 2 Amendment requires summary judgment ... (for two separate reasons), I do not reach
 3 the statutory question.” *Butler*, 609 F.Supp.3d at 190. As the First Amendment bars
 4 “not only unconstitutional laws, but [also] unnecessary *litigation* that chills”
 5 constitutional rights, it is “important” to resolve “First Amendment cases at the earliest
 6 possible junction.” *Green*, 52 F.4th at 800. This Court should “bypass[]” all secondary
 7 issues to “resolve the claim immediately on First Amendment grounds.” *Id.* at 796.

8
 9 The state claim must be decided. “[D]iversity-of-citizenship jurisdiction – not
 10 just supplemental jurisdiction,” *Clark v. Matthews Int’l Corp.*, 639 F.3d 391, 396 (8th Cir.
 11 2011), mandates its retention. Where “diversity” presents “an independent
 12 jurisdictional basis for the state law claims,” a district court has a “‘virtually unflagging
 13 obligation’ to exercise [that] jurisdiction.” *Williams v. Costco*, 471 F.3d 975, 977 (9th Cir.
 14 2006) (citation omitted). There is “no discretion to remand [the] case after elimination
 15 of the federal claim ... if diversity of citizenship then exists.” *Holden v. Haynes*, 2014
 16 WL 2094344, at *2 (E.D. Wash. 2014) (citing *Costco*).

17
 18 Even if this “independent basis of federal jurisdiction,” *Maguire*, 814 F.2d at
 19 1218, did not require a decision on the state claim now, it would require one later upon
 20 removal. But it would be “uneconomical, inconvenient, and unnecessary to remand
 21 the state law claims to [state] courts,” *Melton v. Alaska Career Coll.*, 738 F.App’x 895, 897
 22 (9th Cir. 2018); *Martin v. Church*, 2022 WL 3348382, at *8 (W.D.N.Y. 2022) (dismissing
 23 Title VII claim on constitutional grounds but retaining state claims in “the interests of
 24 judicial economy, convenience, and fairness”) (citing *Werft*). This Court should follow
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1 the “well-trodden path” of “reaching and deciding a dispositive First Amendment
 2 issue that will avoid forcing the parties through unnecessary and protracted
 3 litigation.” *Green*, 52 F.4th at 800 (9th Cir); *see also Doe*, 288 F.Supp.3d at 1054.

4 VI. CONCLUSION.

5 Dismissal is required on jurisdictional grounds. Dismissal also is warranted
 6 since “no additional facts [could] save [Plaintiff’s] challenge to [World Vision’s]
 7 differential treatment of same-sex marriages as compared to opposite-sex marriages,
 8 since [its] actions fell squarely within [the] religious exemption.” *Maxon*, 2021 WL
 9 5882035 at *3. Dismissal also is required on First Amendment grounds, which support
 10 an efficient resolution of all claims. This lawsuit would punish World Vision for
 11 engaging in “religious observance doubly protected by the Free Exercise and Free
 12 Speech Clauses.” *Kennedy*, 142 S.Ct. at 2432-33. “The Constitution neither mandates
 13 nor tolerates that kind of discrimination.” *Id.* “Respect for religious expression is
 14 indispensable to life in a free and diverse Republic[.]” *Id.*

15 This case should be dismissed with prejudice.

16 Respectfully submitted,

17 DATED this April 11, 2023

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I certify that this memorandum contains 10,499 words, in compliance with the
10,500-word limit in the Court's Order on Over-Length Briefs filed 4/5/2023 (Dkt. 21).